



The Cost Recovery Continuum

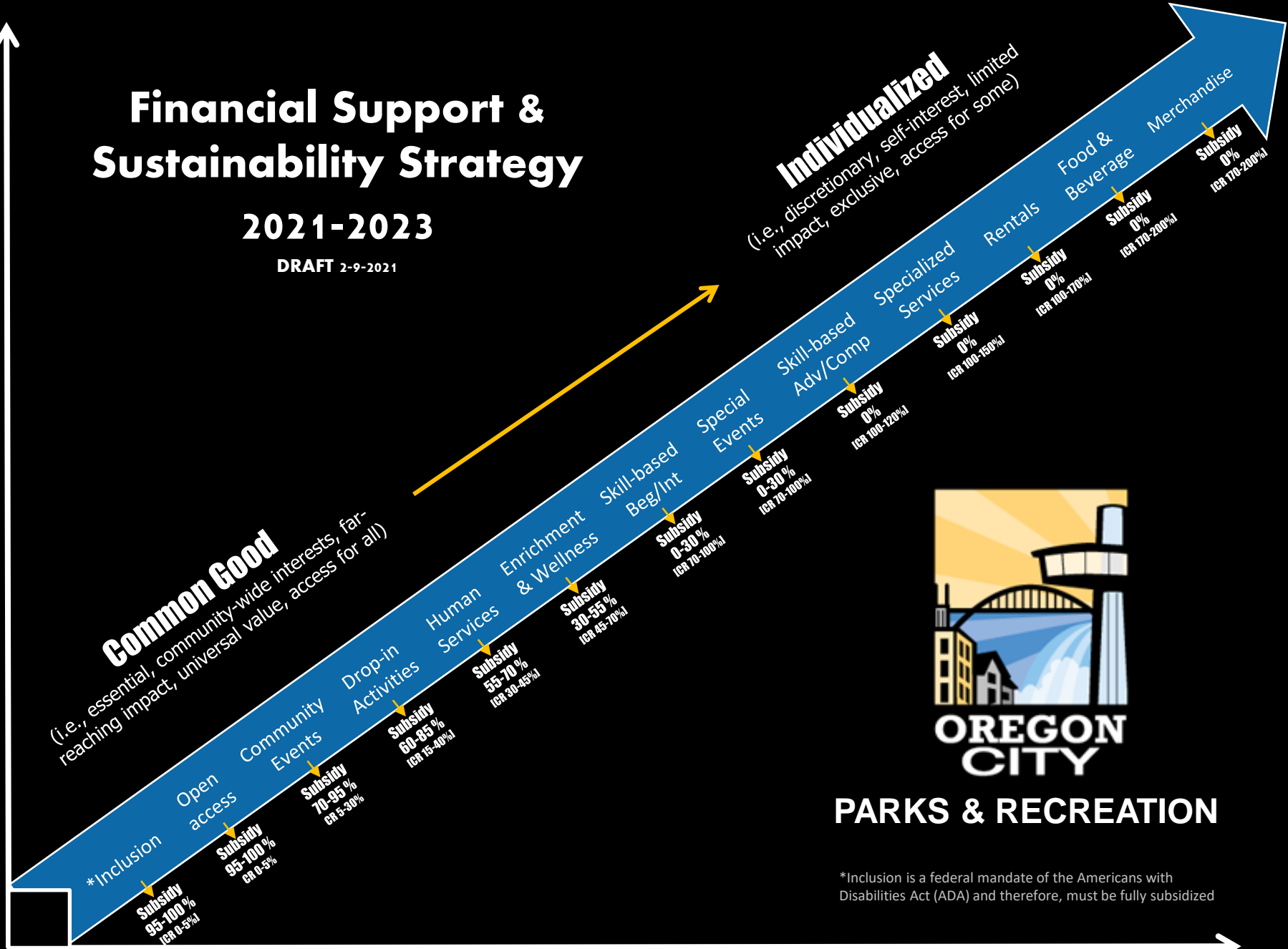
Low Subsidy –
High Cost Recovery

High Subsidy –
Low Cost Recovery

Financial Support & Sustainability Strategy

2021-2023

DRAFT 2-9-2021



Individualized
(i.e., discretionary, self-interest, limited impact, exclusive, access for some)

Common Good
(i.e., essential, community-wide interests, far-reaching impact, universal value, access for all)



OREGON CITY PARKS & RECREATION

*Inclusion is a federal mandate of the Americans with Disabilities Act (ADA) and therefore, must be fully subsidized

Common Good

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Individualized